




The Japan International Cooperation Agency is a government agency that is in charge of administering Japan's Official Development Assistance (ODA) which provides capital grants, loans and technical support to developing countries and emerging economies. JICA (along with AICD) have lent financial assistance to the DMIC project with the JICA having contributed close to \$2 billion as of February 2014.




経済産業省
The Ministry of Economy, Trade and Industry of Japan (METI) was the co-organizer of the Indo-Japan Task Force on the DMIC in 2006. The METI and the Indian Ministry of Commerce and Industry were the two government bodies responsible for initiating the Indo-Japan partnership for the DMIC.




The New Energy and Industrial Technology Development Organization is an incorporated administrative agency overseen by the METI and responsible for coordinating, communicating and supporting power generation, clean energy projects including those that are being implemented as part of the Indo-Japan projects for the DMIC.



The Ministry of Commerce and Industry, through its Department of Industrial Policy and Promotion, is the apex body overseeing the DMIC project and is also the majority shareholder in the DMICDC (49%).



Life Insurance Corporation of India Ltd. (LIC) is a company incorporated in October 2006, established by the Government of India to "undertake planning and development, mobilization of financial resources and construction, maintenance and operation of the dedicated freight corridors". It is currently responsible for overseeing the construction of the Western and Eastern dedicated freight corridors.




The Dedicated Freight Corridor Corporation of India Ltd. (DFCCIL) is a company incorporated in October 2006, established by the Government of India to "undertake planning and development, mobilization of financial resources and construction, maintenance and operation of the dedicated freight corridors". It is currently responsible for overseeing the construction of the Western and Eastern dedicated freight corridors.



Beginning in July 2008, the McKinsey Global Institute (MGI) conducted a 21 month long research project in "collaboration with the India office of McKinsey & Company" which culminated in April 2010 with the publication of a paper titled "India's urban awakening: Building industrial cities, sustaining economic growth", which over the course of the last 4 years has emerged as a seminal paper in the realm of urban growth and development. While the paper was published after the official announcement of the project, it is often employed to validate the claims and objectives of the various stakeholders involved in the Delhi Mumbai Industrial Corridor. It is also widely cited as a source for statistics and demographic projections by various mainstream media publications.

\$590 million
will live in cities, nearly twice the population of the United States today




Smarter Cities, a corporate initiative of IBM which utilizes IBM's expertise and interest in big data, data analysis and management to provide tools and solutions to governments. The DMICDC has selected IBM to provide solutions to horizontally integrate information from various departments and agencies to monitor data related to traffic, water supply, energy consumption, public safety in centralized facilities known as 'Intelligent Operations Centers'. IBM completed the digital plan for Delhi Port Industrial Area, a Phase I project, in September 2013.




The Delhi Mumbai Industrial Corridor Development Corporation is a corporate entity created by the Government of India to oversee the development of corridor infrastructure projects of the DMIC which includes "developing and disseminating appropriate financial resources, negotiating loans and advances of all nature, and formulating schemes for mobilization of resources and extension of credit for infrastructure". It is, in effect, the umbrella organization responsible for administering and managing the construction of the DMIC project and its various components. Its current Chief Executive Officer and Managing Director is Anilabh Kant.




LIC and DFCC were original shareholders in DMICDC with holdings of 49% and 10% respectively. In September 2011, the Indian Government proposed replacing both the private shareholders with government-owned corporations citing potential conflict of interest. By exiting the DMICDC, both these can compete in the bidding for DMIC projects.




CISCO Systems has prepared an information and Communications Technology (ICT) masterplan for four phase-I smart cities which include Shendra Bidoli (Maharashtra), Dholera SIR (Gujarat), Manesar-Bawal (Rajasthan) and Khushkheda-Bhimad (Rajasthan). CISCO will be performing a role similar to IBM's in the Delhi Port project.




Accenture completes the trifecta of companies providing 'smart city tools' to the DMIC. Accenture's involvement is more recent than IBM with the company in talks to provide logistical and technical support in the Maharashtra cities of the DMIC.




URS Corporation, a global engineering and design consultancy, based in the UK was the first consultant appointed to prepare a 'Detailed Perspective Plan' for the DMIC (October 2008), which was published in June 2009. Subsequently, Scott Wilson was acquired by the American design, engineering and construction firm URS Corporation.




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NEC Corporation, Japan's leading provider of internet, broadband network and enterprise business solutions is developing a Logistic Data Bank Project for tracking container cargo movement across the ports to the ICs and end users.




Hitachi Ltd. is one of the four Japanese corporations responsible for executing 9 'early-start' projects in the DMIC project - a captive power plant at Neemrana, Rajasthan and a wastewater desalination plant in Dholera, Gujarat.




Mitsui & Co. was awarded two Free Trade Warehousing Zone (FTWZ) projects in Haryana and Uttar Pradesh.




Sojitz Corp. (formerly Sojitzu) is responsible for two FTWZ and Automobile Freight Rail Transportation projects in Delhi and Mumbai.




AECOM, the global planning conglomerate has been appointed as the lead consultant for 2 of 7 Phase I projects including the Shendra Bidoli Investment Region (Maharashtra) and the Dholera Port Industrial Area (Maharashtra).



A consortium led by Halcrow, the global engineering and planning consultancy has been appointed the lead consultant for the largest 'node' of Phase-I, the Ahmedabad-Dholera IR (Gujarat) as well as the Dholera-Khushkheda IR (Uttar Pradesh). For around a century, Halcrow has been a familiar presence in infrastructure and urban development project across the world and represents the oldest active consultancy involved in the DMIC.



A consortium led by the Dutch knowledge center with over 100 problem solvers is the lead consultant for Khushkheda-Bhimad-Neemrana IR in Rajasthan.



A consortium led by Lea Associates South Asia, an Indian consultancy involved in infrastructure and urban development project across the world and represents the oldest active consultancy involved in the DMIC.

DELHI

HARYANA

RAJASTHAN


UTTAR PRADESH

MADHYA PRADESH


GUJARAT

MAHARASHTRA


SIR Act 2009




SIIDC




HSIIDC




RIICO




UPSIDC



MPSIDC




GIDC




MIDC

These are the 'nodal' state agencies responsible for State level coordination between the DMICDC and the various agencies implementing the projects.




ULKA MAHAJAN / SRUTI

Ulka Mahajan is an activist and social worker responsible for organizing a protest movement against the DMIC. Opposing the DMIC on grounds of resource grabbing, centralized wealth and big business profits, she has been one of the most prominent opponents to the project and its stated objectives.




NARENDRA MODI / BJP

"The chief minister of the regional state of Gujarat, Narendra Modi, is running for prime minister. He has declared Dholera and other proposed smart cities in the region to be 'building blocks of a global Gujarat', envisioned on the lines of Shanghai. And to make sure it happens, he shepherded in a new Special Investment Region (SIR) Act in March 2009. The act gives more power to the state to acquire land for building smart cities like Dholera. Many see this as a way to bypass India's Land Acquisition Act, with its pesky mandatory requirements of consent and compensation." - *Avneet Dhill, The Guardian, April 2014*



RAHUL GANDHI / CONGRESS


"Probably the most important we are doing is connecting Delhi and Mumbai by an industrial and rail corridor. Close to Rs 3,00,000 crore (Rs 300 billion) have been spent on this. This is considered to be the city of 'Singapore' (marble city). The day this city is connected to the corridor is the day the whole world will recognize its name. And the way Singapore is recognized throughout the world. This is the work we are doing. People from the BJP say that the Congress party doesn't care about development. So a few days ago, I asked for some statistics. I went to Delhi and asked them to tell me about the roads. I said show me the statistics. And what's the reality? The number of roads they made in 5 years, we've made three times that many, not twice but three times as many." - *transcribed and transcribed from Hindi speech delivered by Gandhi in April 2014 in Pune.*



AMITABH KANT / DMICDC

"The DMIC passes through the 6 most dynamic states of India but in Gujarat we find a very different energy, a different vibrancy, a different possibility to get things delivered. This project will Delhi, the political capital in Mumbai and a well transport goods which presently take 14 days within 12 hours. This is a revolutionary change. But when this happens, it opens unique exciting opportunities and Gujarat was the first state to realize this potential and tap by enacting a completely new Act - The SIR Act. And under this act it is creating new cities."

"I use a different dynamism, a different energy and a different vibrancy and a unique decisiveness when I deal with civil servants in Gujarat and that is why Gujarat has taken the leadership in the DMIC. I compliment the Chief Minister, I compliment the civil servants and I compliment the politicians."



DMIC Sangharsh Yatra

The National Alliance of People's Movements, an umbrella NGO for various protest movements and are the leading opponents to the DMIC project describing it as a result of corporate greed and technocracy with no concern for the actual human or environmental impacts of the project. They have been responsible for organizing a number of sit-ins and protests against DMIC projects.

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SRUTI

The Society for Rural Urban and Tribal Initiative is another key opponent to the project. Ulka Mahajan, one of its founders is the co-founder of the Sarvodaya Jan Andolan and is responsible for organizing a number of farmers and grassroots movements against environmental damage and land acquisition connected with the DMIC.